Resources and Fleet Directorate Actions			
Strategic Theme: Performance			
Action	SRO		
Agree a digital/technological solution for waste collections, to integrate the customer experience, improve speed and quality of service and optimise routing and efficiency	J McConnell		
Strategic Theme: Place			
Agree council approach to funding for a fleet replacement strategy in order to transition to an alternative fuel	J McConnell		
Agree the way forward for the expansion separate Glass Collection services	J McConnell		
Agree the way forward for the expansion of the Kerbside Sortation model for recycling	J McConnell		
Develop proposal for single use plastics policy for the council	J Stephens		
Review and make recommendations on the pilot activity to support the circular economy projects	B Murray		

City Services Directorate Actions		
Strategic theme: Performance		
Action	SRO	
Review BCC Port Health IT systems requirements in context of emerging EU/UK system solutions and IT automations under	D Cuthbert	
development regionally and nationally to support NI Protocol implementation and service functionality		
Recruit and retain sufficient staff to deliver the Port Health service	D Cuthbert	
Work with DAERA and FSA to develop a sustainable funding model to secure necessary funding for the Port Health service, and	D Cuthbert	
obtain assurance for the 2024/25 financial year as a priority		
Review and update the resourcing/staffing model to reflect any new arrangements for the NI Protocol following UK/EU discussions		
	D Cuthbert	
Consider options to identify a resource to review the Pest Control appointment system	H Morrissey	
Continue to work towards responsible dog ownership, engaging with all Council internal stakeholders	H Morrissey	
Continue to develop the Bereavement Transition and Improvement plan	S McBride	
Continue to work with the Department for Infrastructure on taking forward the Belfast off-street Parking Order for the city	S McBride	
To explore community arrangement with external providers to assist ambitions for heritage tourism within the context of the	S McBride	
tourism strategy for historical cemeteries and city cemetery visitor centre to increase visibility and footfall.		
To work with Physical Programs to support the identification, acquisition and development of new burial land provision	S Toland	
Procure the new software system for regulatory services with a single modern and intuitive case management system that embraces mobile technology	D Bone	

To implement an Operational Crematorium Board to plan and prepare for the effective service delivery of the new crematorium	D Bone	
Complete the review of the HMO service function and implement required changes	V Donnelly	
Strategic theme: Place		
Continue to delivery Air Quality Action Plan 2021 – 2026	V Donnelly	

Neighbourhood Services Directorate	
Strategic theme: Customer	
Action	SRO
Establish service standards across all of Neighbourhood Services, communicate to service users and embed within each	NSMs
management unit's business plan	
Strategic theme: Performance	
Develop an assurance framework with AGRS, Departments and SCM and continue to deliver the corporate safeguarding policy and	C Taggart / DMT
related procedures and provide assurance for CP service delivery	
Produce the Belfast Physical Activity and Sport Development Strategy	C Taggart, C McCann
Deliver Boxing Strategy Action Plan	C Taggart, C McCann
Develop a new Pitches Strategy	C Taggart, C McCann
Review capacity to ensure compliance with Statutory Biodiversity duty	S Leonard
Ensure effective facilitation of relevant partnerships to deliver on agreed action plans and respond to relevant identified community	M Higgins, N Lane, C
issues for example (D)PCSPs, Shared City Partnership, Healthy Ageing Strategic Partnership, Belfast Area Outcomes Group, etc.	McCann, J Girvan
Implement a 2-year health/condition tree survey cycle of inspections on mature street trees, on behalf of the Department for	S Leonard
Infrastructure (DfI), as part of the Council's Project Management Agreement with DfI	
Strategic theme: Place	
Support the development of Belfast One Million Trees Programme	S Leonard, E Mullan
Development and delivery of a Belfast Tree Strategy, with a 10m year lifespan, and a commitment to deliver key priorities and	S Leonard
actions over the next 3 years	
Continue to work on actions identified in the Good Relations Strategy, particularly those which relate to emerging priority issues	J Girvan
Complete development of the Local Biodiversity Action Plan	S Leonard
Continue to deliver the Council's Alleygate Programme	S Leonard
Develop a 5 year action plan for the delivery of the Belfast Open Spaces Strategy, and continue to work in partnership with Planning	S Leonard
to secure/deliver Section 76 developer contributions for council maintained open space	
Continue to develop and support the Playground Improvement Programme	S Leonard
Continue to support the delivery of the Climate Action Programme	S Leonard

Continue restoration of Templemore Baths and work with GLL for the opening of Templemore	N Lane
Complete pilot approach for Community Management of Assets	C Taggart, J Stewart